



FACULTY
OF HUMANITIES AND
SOCIAL SCIENCES



PUBLIC ADMINISTRATION

M.A. IN AREA STUDIES



PROGRAM ADVANTAGES

- ✔ Practice-oriented of education is provided by experienced faculty (candidates and doctors of sciences (Ph.D)), practitioners with extensive experience in management; master's students in small groups study real objects in practice (cities, municipalities) and prepare development proposals.
- ✔ Interdisciplinary nature of the program and innovative learning model: a competency-based approach, modularity, active, interactive and modern educational technologies allow to use a comprehensive approach to solving complex socio-economic problems.
- ✔ The program is designed to provide the necessary knowledge and skills for successful work in state and local governments in preparation development programs and managing its implementation at various levels of economic and social system.
- ✔ The Master program ensures that graduates meet the qualification requirements for the level of professional education for civil service positions.
- ✔ Graduate students are ready to implement strategic management in the interests of state and society, including setting socially significant goals, shaping the conditions for its achievement.
- ✔ Numerous cooperation agreements with government authorities allow to organize practical trainings and internships for students in order to be directly involved in management processes.
- ✔ Academic mobility of Master students - internships and scientific practices, presentations of research results at leading universities and academic institutes in Russia and abroad.



STUDYING PROCCCESS

120 credits (ECTS).

Lectures, practical exercises, scientific work, trainings, independent work.



STRATEGIC MANAGEMENT

- Strategic and tactical management, strategic planning models.
- Formation and analysis of strategic alternatives, SWOT analysis.
- Analysis of the external and internal environment of organization.
- Cluster analysis of M. Porter; PEST analysis.
- Target orientation of strategic decisions; balanced scorecard.
- Mapping strategic goals using the methodology of balanced scorecard; analysis of change management problems in public administration.



STATE INNOVATION POLICY

- Analysis of economic, legal and organizational conditions for innovation.
- Conditions for the production efficiency and competitiveness of products.
- Development of market relations and entrepreneurship in the innovation sphere.
- Effectiveness analysis of government support for innovation, measuring the effectiveness of public resources usage.



MANAGEMENT OF STATE AND MUNICIPAL PROPERTY

- Classification of property and functions of state and municipal authorities in the field of property relations.
- Analysis of methods and criteria for the effectiveness of state and municipal property management.
- Features of management of immovable property, property of state and municipal enterprises and institutions.



ANTI-CORRUPTION MECHANISMS

- Analysis of the causes and consequences of corruption.
- Implementation of state anti-corruption policy: measures applied and their effectiveness.
- Analysis of cases and solving practical problems based on the study of the results of judicial and managerial practice.



PROJECT MANAGEMENT

- Development of a project management concept.
- Project phases; development of project documentation; organization of project financing.
- Assessment of the effectiveness of investment projects; project cost management; project budgeting; project control and regulation.



TECHNIQUE OF EXECUTIVE AND ADMINISTRATIVE ACTIVITY

- Analysis of the activities of state executive bodies and bodies of local self-government in organizing the implementation of laws.
- The technique of preparing and adopting regulatory legal acts in established areas within the framework of authority.
- Analysis of executive-administrative functions based on the laws of the executive branch.



SOCIAL MANAGEMENT

- Analysis of state social policy, design of measures of social protection and social support.
- Comparative analysis of the implementation and effectiveness of the implementation of social policy by areas.



MANAGEMENT OF STATE AND MUNICIPAL SERVICE

- Legal support and service models, social and legal status of employees.
- Features of professional activities of employees, requirements for the management system of state and municipal service.
- Analysis of the practice of applying methods and technologies of service management.



STUDENTS FEEDBACK

ELENA BORZILO (UKRAINE)

“ I would like to highly appreciate the educational program of the State and Municipal Administration of the Peoples' Friendship University of Russia. The most important aspect of the program is its practical orientation, the ability not only to obtain the necessary theoretical and practical knowledge, but also to apply it, to develop the necessary skill. It helped me to understand some difficult aspects that teachers also engage in practical activities in the field of state administration, and often give real examples from their experience. The interdisciplinary nature of the program, the presence of disciplines of economic, sociological, political, and judicial directions, also seem important to me. And since there are always students from different countries in one group, it helps to compare and better understand the implementation of various principles of public administration in different regions of the world. ”

ALISHER BAHRILOEV (TAJIKISTAN)

“ Studying Master program at the Department of Public Administration played an important role in my life. I gained a lot of new knowledge, learned modern public management tools and gained valuable practical experience. Thanks to high-class teachers, studying was always involving, the training material was relevant and easy to understand. I also note the active work of the faculty with students, their willingness to help with different cases, to determine the methods of scientific work, to help with selection of interesting place for training. Thanks to the received knowledge I successfully found a job in my specialty and I actively continue to build my career. ”

KERIMOV DINMUKHAMMED (KAZAKHSTAN)

“ Master's program in Public Administration is an opportunity to get the modern and necessary knowledge and skills that helped me to find a further profession in the public sector. Many thanks to the faculty of the Department, who are true professionals in their field. Our professors gave students not only the most important theoretical knowledge, but also shared their rich practical experience in working with the government. During my studies, I participated in different national and international conferences and this helped me in writing a master's thesis. I appreciate the atmosphere of friendship, mutual understanding and mutual assistance among students, teachers and university staff. Many thanks to my Department and RUDN university for the exciting years of study! ”



HEAD OF PROGRAMME

MASLENNIKOVA ELENA VICTOROVNA



PhD in Sociology, associate professor,
Head of the Public Administration Department,
Peoples` Friendship University of Russia
(RUDN University)

- The author of more than 100 scientific publications in the field of state and municipal administration, state and municipal services, anti-corruption, proactive budgeting, strategic management. She is the author of textbooks and training manuals on state and municipal administration, comments on the federal law “On the State Civil Service of the Russian Federation”, “On Municipal Service in the Russian Federation”, “On the Organization of the Provision of State and Municipal Services” for legal systems Consultant Plus, Garant.
- The head and participant of major scientific projects in the field of state and municipal administration, including 12 projects of the World Bank. She has extensive experience in consulting activities and the development of educational standards in the educational direction of State and municipal administration.